

Prioritizing Climate Change Risks and Tools: Hazards, Enterprise Assets and a Corporate-Wide Approach

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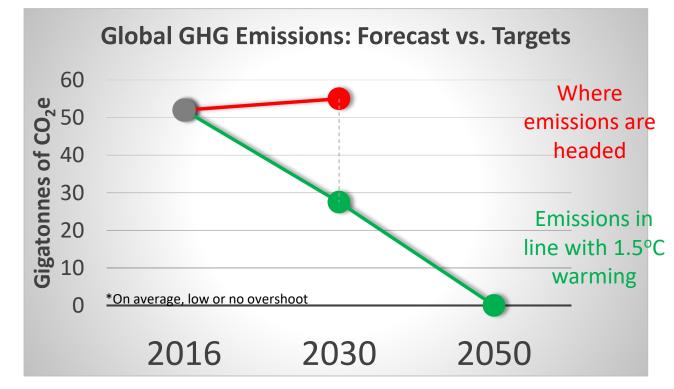
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Agenda

- 1. Climate Change Context
- 2. Peel Asset Management Program Overview
- 3. Climate Change Risk Assessment Tool
- 4. Q&A

Climate Change Urgency

The world must limit temperature rise by 2050 through carbon neutrality



Region of Peel Weather Projections to 2050







Double the number of days over 30°C

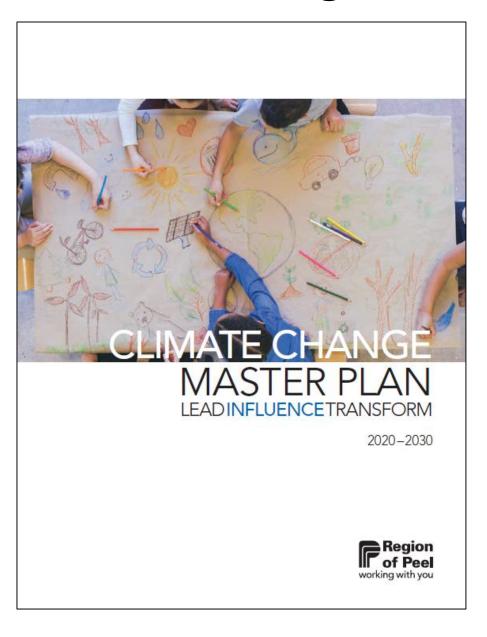


■ Up to 50% increase in extreme storms





Climate Change Master Plan Outcomes





Reduced Emissions



Be Prepared



Invest



Build Capacity



Monitor and Report

Climate Change Master Plan Accelerated Action



Phase 1

Be Prepared

A safe, secure and connected community is provided by ensuring Regional services and assets are more resilient to extreme weather events and future climate conditions

Action #13

Identify and Manage Risks to Infrastructure

Activity 13.1 Assess infrastructure for risks associated with extreme weather events and future climate conditions, and integrate knowledge into asset management

Asset Management Program Overview

Region of Peel Strategic Vision



Community For Life

LIVING

People's lives are improved in their time of need.

THRIVING

Communities are integrated, safe, and complete.

LEADING

Government is future-oriented and accountable.

Long Term Financial Planning Strategy

FINANCIAL MANAGEMENT

The Region of Peel is financially sustainable.

- Cash Management
- Financial Planning and Analysis
- Financial Reporting and Accounting
- Insurance and Loss Management
- Procurement

ASSET MANAGEMENT

The Region of Peel builds, maintains and monitors infrastructure.

Asset Planning and Investment

(to best serve the residents and businesses in Peel)

2019-2022 Finance Business Plan

Enable success through financial stewardship and business partnership.



We will improve organizational return on impact.

Strategies

Outcomes

Five

- Influence organizational culture to focus on return on impact (ROI)
- Optimize value of Regional infrastructure investments
- Optimize value of debt and investments



We will engage and enable our employees.

- Empower employees to live the Regional values
- Increase confidence in leadership
- Develop, acquire and retain the right talent



We will improve financial sustainability.

- Integrate financial planning across the organization
- Leverage business intelligence to inform planning and decision making



We will increase trust and confidence.

- Demonstrate value for money to the public
- Enhance internal and external stakeholder collaboration & partnerships



We will be innovative in the work we do.

- Adopt a digital first approach
- Embrace new approaches to modernize service delivery

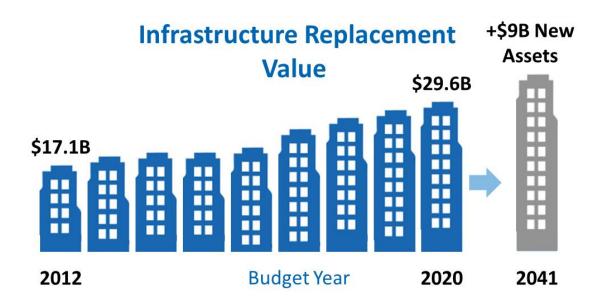
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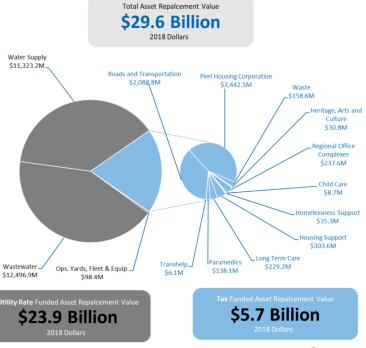
Assets & Service Delivery

Assets are essential for delivering services that align with the Regions Vision



Region of Peel Asset Portfolio





Why Sustainability is important

Institute for Sustainable Cities definitions - "A sustainable community is one that is economically, environmentally, and socially healthy and resilient.

Sustainable communities manage human, natural and financial resources to meet current needs while ensuring that adequate resources are equitably available for future generations.

Why Sustainability is important

A sustainable community seeks:

- A better quality of life for the whole community without compromising the wellbeing of other communities.
- Healthy ecosystems
- Effective governance supported by meaningful and broadbased citizen participation.
- Economic security



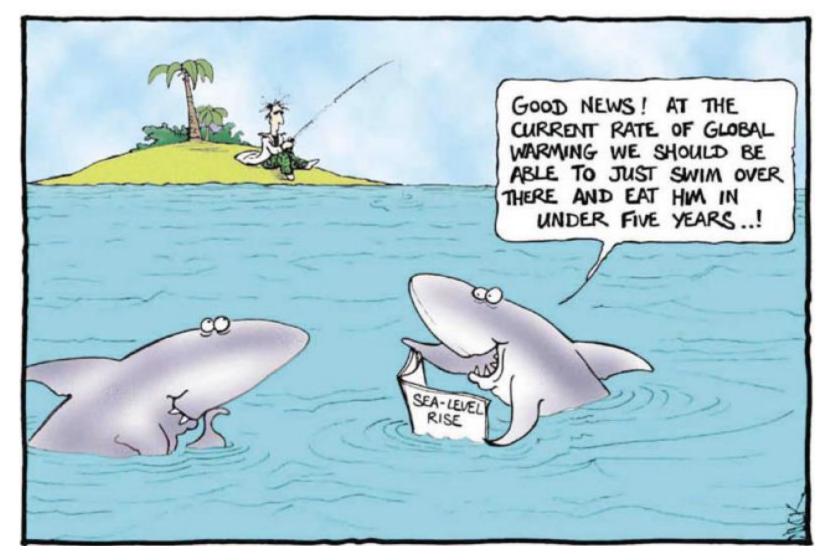
How are we doing?



How are we doing?

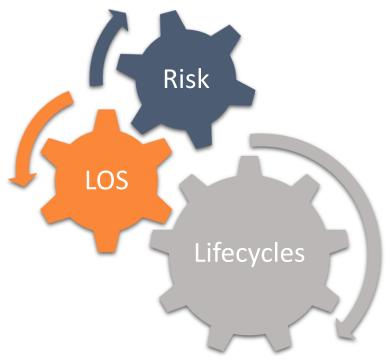


Future Trends

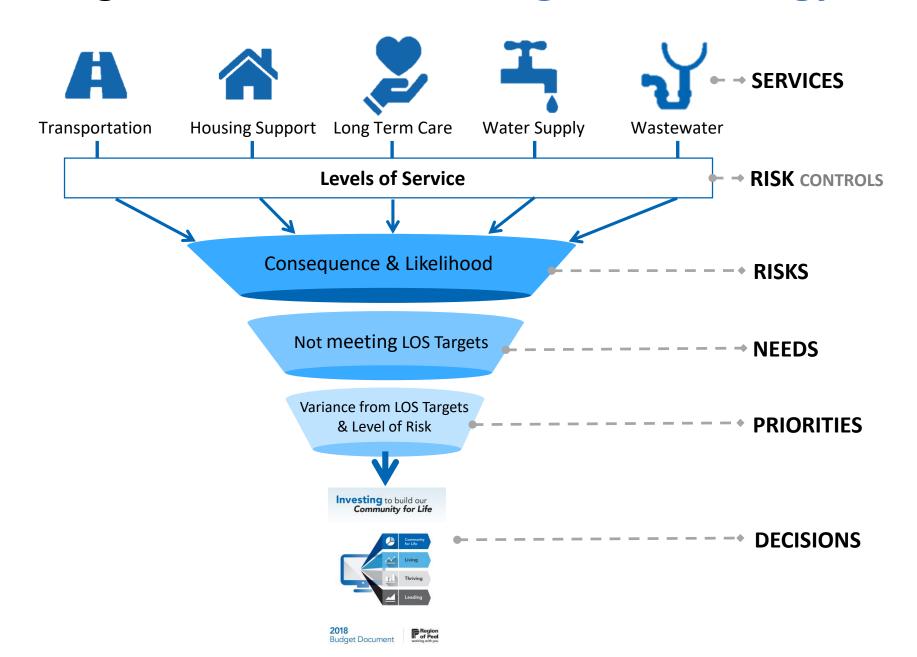


Adaptation At Peel Region

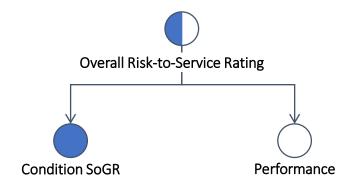
Creating sustained value by better managing assets in context of climate change



Region of Peel Asset Management Strategy



Infrastructure Risk Management Scores





Very Good State – Almost all assets in the portfolio are achieving the desired targets.



Good State – Most asset in the portfolio are achieving the desired targets.



Fair State – Many asset in the portfolio are not achieving the desired targets.



Poor State – Most asset in the portfolio are not achieving the desired targets.



Very Poor State – Almost all assets in the portfolio are not achieving the desired targets.

From Customer Levels of Service to Budget

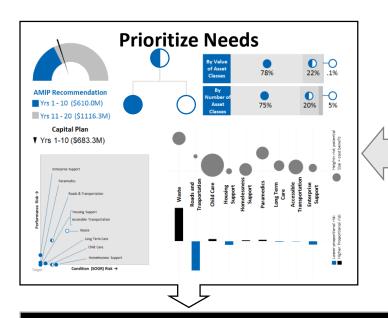
Customer Levels of Service

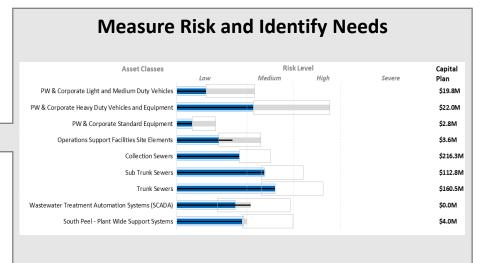
Potable water at an appropriate pressure and quality.

Efficient delivery of water services.

Asset Levels of Service

Maintain Equipment at a Condition Rating = B (Good)
Backup capacity for all critical equipment
Provide Standby Power
Redundant power supply
Capacity and technology to produce water of suitable quality
Automated monitoring systems in place

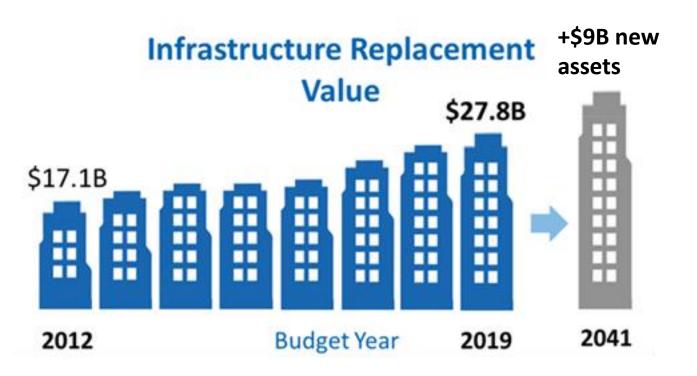




Break Asset Management down to the Decisions Council has to make

Climate Change Risk Assessment Tool

Climate Change Infrastructure Impacts





Reduced state of good repair



Increased financial costs and liabilities



Increased pressure on operations and maintenance



Increased energy use and the vulnerability of the electricity supply 20

Risk Assessment Modelling Tool Market Scan

Core Module (EAM)

Versus

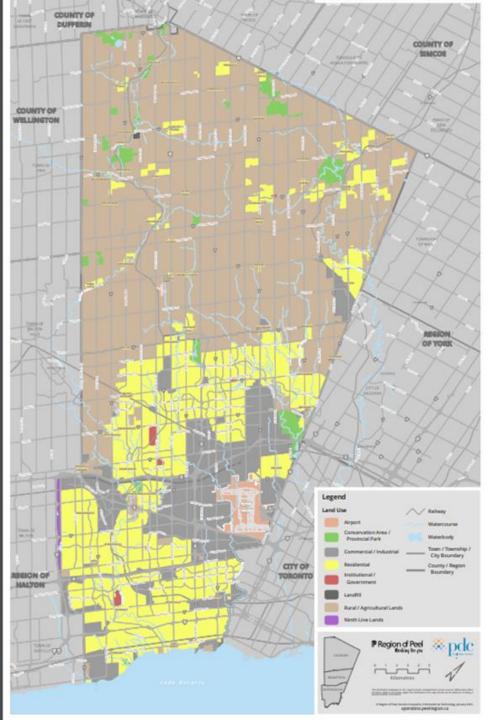
Point Solution (External)

Develop Versus Procure



Market Scan Considerations:

- Capabilities*
- Pricing Model
- Accuracy
- Speed of Delivery
- Integration into external databases
- Experience
- Capacity



Risks Assessment Tool Capabilities

Modelling Requirements:

- Geospatial
- Infrastructure Systems: Water, Wastewater, Stormwater, Road and Bridges, Buildings
 - potentially utilities telecom, cable, Enbridge, etc.)
- Climate Change Hazards
- Scenarios: Hindcasting, Projections, Back-to Back Storms, including resilience measures
- Transparent rationale for thresholds of failure

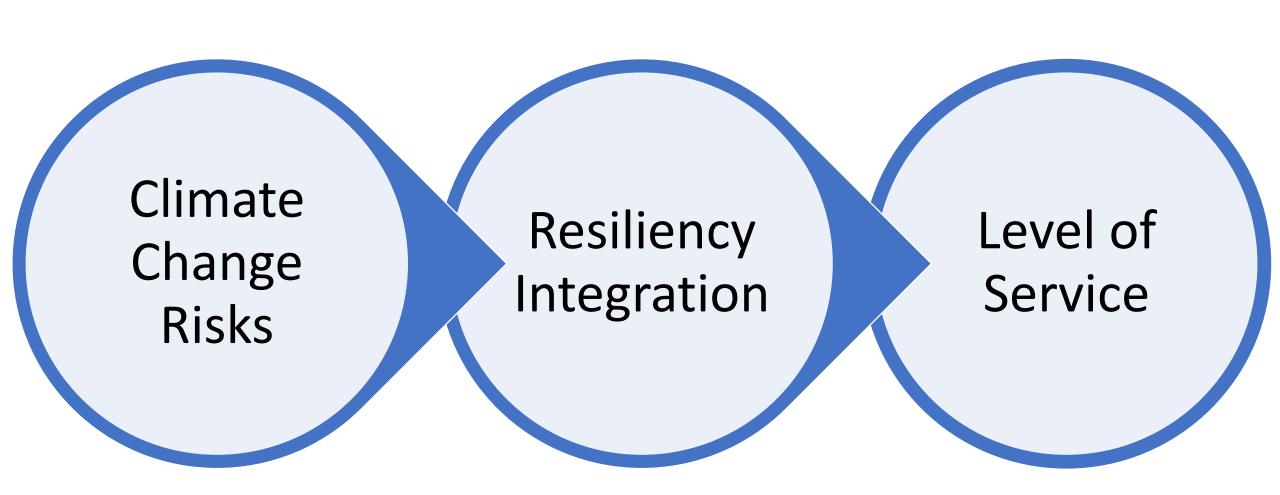
Outputs:

- Impacts
- Level of Risks
- Costs (measures and damages sustained or avoided)
- Cross Dependencies (where possible)

Risk Assessment Project Schedule



Key Takeaways



"Imperfect action is better than perfect inaction"

— Harry Truman

Thank you!

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